

#### Instructions:

- 1. For each item listed below, please indicate the status where applicable ("Completed", "In Progress" or "Not Started").
- 2. For "Completed" or "In Progress" items, please submit the details and supporting documents. For items "Not Started", please provide the reasons in the "Remarks" column.
- 3. Please note that the process of issuing an Electricity Retailer Licence may take <u>up to 8 weeks</u> from the point of complete submission of all the items marked with an asterisk (including the relevant details and supporting documents).
- 4. Please note that licence fee is payable upon the issuance of an Electricity Retailer Licence.
- 5. Please note the following two requirements to be met by each retailer after being issued an Electricity Retailer Licence before it can commence retailing electricity:
  - Requirement 1: Pass the Market Trial conducted by SP Group. For more information, please refer to the Open Electricity Market's website (<a href="www.openelectricitymarket.sg">www.openelectricitymarket.sg</a>); and
  - Requirement 2: Satisfy EMA's requirements for participation in the Open Electricity Market. For more information, please email EMA\_MDSD\_RETAIL@ema.gov.sg.

Retailers who only meet Requirement 1 (i.e., passed the Market Trial conducted by SP Group) can only retail electricity to **business consumers with an** average monthly consumption of at least 2MWh.

Retailers must meet both requirements before they can start retailing electricity to (i) business consumers with an average monthly consumption of less than 2MWh, and (ii) all residential consumers.



# **Applicant's Company Information**

Items		Tick if submitted	Remarks
1	ACRA Business Profile or Certificate of Incorporation*		
2	Company Memorandum and Articles of Association*		
3	Company and Director's relationships with electricity licensees, gas licensees, or parties exempted from obligation to hold an electricity or gas licence		
4	Corporate Bank Account*		
5	Audited statements, balance sheets, cash flow statements*		
6	History of bankruptcy or financial distress*		
7	Credit statement or credit rating		
8	Supporting document to demonstrate Tangible Net Worth of at least S\$1 million*		



# **Applicant's Business Plan**

Items		Checklist			Remarks
		Completed	In progress	Not started	Remarks
1	Company background and Organisation chart*				
2	Resumes/CVs of key appointment holders*				
3	Documentation of value proposition and marketing strategy for target consumer group(s)*				
4	Assessment of competitors, competitive advantage and projected market share*				
5	Five-year projection of financial performance, including funding source for start-up and operating costs*				
6	Assessment of major revenue streams, costs and risks to the business*				
7	Details of electricity price plans to be offered to consumers*				
8	Documentation to demonstrate the implementation of Electronic Business Transaction ("EBT") system and processes for billing, accounting and relationship management				
9	Confirmation from EMC on successful registration as Market Participant				
10	Signed Market Support Services Agreement (MSS Agreement)				
11	Set up a regulatory unit or a plan for reporting and ensuring compliance with the Code of Conduct for Retailers issued under the Electricity Act				



# **Applicant's Hedging Plan**

Items		Checklist			Remarks
		Completed	In progress	Not started	Kelliaiks
1	Company's hedging strategy, risk management policy and plan to mitigate spot electricity price and volume risk in the Singapore Wholesale Electricity Market*  This must include but is not limited to:  1. Description of where the company expects price and volume risks to arise 2. Tools/products/processes for hedging 3. Factors to consider when re-adjusting hedge positions 4. Percentage of total contracted volume that the company intends to hedge				
2	Resume/CV of key personnel in trading unit for the hedging of electricity price and volume risk*				